



Lanarkshire ADAT
ALCOHOL & DRUG ACTION TEAM

Delivery Plan 2008 - 2011

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FOREWORD

The scale of Scotland's alcohol and drug problems are a concern for all of us. Although this is an issue that affects most societies across the world, it is clear that Scotland's problem is disproportionately serious. Lanarkshire's high levels of damaging alcohol and drugs use has its roots in, and is perpetuated by, poverty and inequalities such as income, housing, amenities, jobs and health which can span several generations of a single family. Effective local arrangements which tackle the deep-rooted social problems associated with these inter-related issues are clearly critical to the success of the Lanarkshire Alcohol and Drug Action Team Strategy.

We also need to ensure that we are doing all we can to prevent alcohol and drug problems developing in the longer term. This includes such diverse activities such as working with the families of new-born children; building resilience and improving the mental health and well-being in the early years within our health promoting schools and nurseries; to providing screening and brief interventions within primary care and our acute hospitals and investing in the regeneration of our most deprived communities.

In line with the national drugs strategy "The Road to Recovery" we will also ensure that our alcohol and drug services are based on the principles of "coupling common sense with aspiration, and pragmatism with idealism". This will ensure that the public money we invest in services include tailored packages of treatment and care, ranging from basic information to more structured therapeutic interventions which focus on outcomes which lead to recovery.

Since becoming Chair of the ADAT in April 2006 I have had the privilege of meeting many people working in the field. I look forward over the coming months and years to see the actions we have set out within this Delivery Plan being played out throughout Lanarkshire and would encourage everyone to get involved and play their part in putting Lanarkshire on "The Road to Recovery".

Colin Sloey
ADAT Chair

EXECUTIVE SUMMARY

1 INTRODUCTION

The Scottish Government is committed to improving consistency and accountability in the delivery of substance misuse services in line with the recommendations of the Stock take of Alcohol and Drug Action Teams (ADATs). Effective delivery arrangements are also essential in implementing the national drugs and alcohol strategies. In line with the new approach being taken more generally by the Scottish Government, and by North and South Lanarkshire Councils in developing their new Single Outcome Agreements, we are keen that an outcomes based approach underpins our performance management arrangements. Our 3 year Delivery Plan follows the template of the Single Outcome Agreement linking to four national outcomes:

- We have improved the life chances for children, young people and families at risk;
- We live longer, healthier lives;
- Our Public services are high quality, continually improving, efficient and responsive to local people's needs and;
- We live our lives safe from crime, disorder and danger

The Delivery Plan also builds on the existing locally agreed outcomes and indicators of partner organisations, including NHS Lanarkshire, North and South Lanarkshire Councils, Strathclyde Police and Strathclyde Fire & Rescue, while further developing specific outcomes which reflect our strategic aims. These will be used when we commission new services and when reviewing our service level agreements with existing providers. Appendix 1 summarises the outcomes and indicators used throughout this Delivery Plan. The indicators we have chosen to measure our success in these areas may not yield results for many years; however we will monitor our performance year on year and submit annual reports to the Government on how we are achieving our outcomes.

Our Delivery Plan builds on the three strands of the ADAT Strategy 2008 – 2011:

- 1) Safeguarding and promoting the interests of children, young people and families affected by substance misuse
- 2) Reducing the level of alcohol and drug-related harm at a community level
- 3) Providing support for individuals with alcohol and drug-related problems

2 FINANCIAL FRAMEWORK

This Delivery Plan outlines how existing and additional investment in alcohol and drug services over the next three years will be used to improve services for individuals, families and local communities in Lanarkshire. Throughout the Delivery Plan we have matched funding streams of all ADAT partner organisations to our priorities for action.

2.1 Alcohol

The Scottish government announced a significant investment to tackle alcohol related problems in a letter to NHS Lanarkshire Board in March 2008. This Delivery Plan outlines how this additional investment (see Table 1) in alcohol programmes over the next three years will be used to improve the outcomes for individuals, families and local communities in Lanarkshire by investing in a range of services.

	2008/09	2009/2010	2010/2011
Additional investment (£)	1,620,976	1,097,502*	493,500*
Total	1,620,976	2,718,478	3,211,978

Table 1: Additional investment in Lanarkshire alcohol services/activities 2008/2011 (*please note these are indicative amounts only)

Delivering Brief Interventions in acute, maternity and primary care settings in accordance with SIGN 74:

As outlined in the Scottish Government letter the first call on the additional funding will be to enable NHS Lanarkshire to meet its HEAT (Health, Efficiency, Access, Treatment) target of delivering 16,057 brief interventions by 2011 in a range of settings including accident and emergency departments, primary, antenatal and acute care.

We will do this by investing :-

- £350,000 in a Local Enhanced Service with General Practitioners. This will ensure a targeted screening programme to a cohort of the GP population deemed to be at risk of harmful or hazardous drinking is carried out and that brief interventions are delivered to those who screen positive, with a one year follow-up. This funding also includes the costs for training in 2008/09 and "signing on" fees
- £81,660 in two midwives who will ensure staff are trained to screen all pregnant women for alcohol related problems and deliver brief interventions to those who screen positive. The midwives would also hold a caseload containing the most vulnerable families, and providing expert midwifery advice on the Getting our Priorities Right protocols, while also promoting stronger links with health and social care staff employed within Lanarkshire's alcohol and drug services.
- An additional £8,000 to our current investment of £246,358 with the substance misuse liaison service working within the Accident & Emergency Departments of our three acute hospitals to ensure equity of service provision across Lanarkshire and that patients within this setting are offered help at the most opportunistic times for brief interventions to be effective.
- £226,000 in "Abstinence/Deterrent Based Clinics". This development will provide a structured abstinence based programme, which will enable service users to access deterrent based pharmacological treatments (e.g. antabuse) and ensure that appropriate systems are in place to monitor compliance.
- £36,000 in Research & Information Officer, located within ADAT. This post would have a Community Health Partnership wide remit in relation to monitoring of the Local Improvement Targets (LITs) agreed by the health and care partnership boards for addictions, and in the development of LITs for children and family's services. The post holder would also lead on measuring the impact of actions outlined in this Delivery Plan, including NHS Lanarkshire's HEAT targets for alcohol.

Lanarkshire ADAT 3 Year Delivery Plan

The Final Report of NHS Quality Improvement Scotland "Understanding Alcohol Misuse in Scotland: Harmful Drinking" (2008) and the SIGN Guideline on the Management of Harmful Drinking and Alcohol Dependence in Primary Care will ensure that our increased investment in these services are based on evidence based practice.

Increasing Capacity within Existing Alcohol Service Provision

As increased screening for alcohol misuse will have a knock-on effect on the volume of downstream services required:-

- £855,885 additional investment will be directed at increasing the capacity of existing health and social care services (e.g. Nursing, Social Workers, Occupational Therapists, Psychologists, medical staff and administrative support) in year 1, rising to £1,210,961 in year 3.
- £280,943 additional funding will be available to our local councils on alcohol in 2009/11 building on their existing allocation of £326,404.

This will ensure that our Local Improvement Target of assessing clients within 14 days of referral are met, despite the anticipated increased demands and that service users are offered individual tailored packages of care and access to an enhanced range of treatment options. We are also keen to ensure that everyone with a substance misuse problem is offered appropriate support, this is particularly important for vulnerable groups, especially those who are homeless or suffering from Alcohol Related Brain Damage (ARBD). We will therefore undertake a scoping study in 2008/09 in this very important area. The study will inform the development of a Lanarkshire wide ARBD service which is compatible with both Councils' commissioning strategies. We also plan to invest a further £51,000 over the next three years to work with fifteen homeless families who have alcohol problems in the South Lanarkshire area.

Education/Prevention

We will also invest in prevention, early intervention and treatment programmes for children and families affected by parental substance misuse by building on areas of good practice within Lanarkshire and other parts of Scotland as detailed below:-

- £478,232 investment in 2009/11 in approaches which help children affected by parental substance misuse by extending the reach of Circle Lanarkshire into every locality in Lanarkshire.
- £120,000 investment in building resilience and improving mental health and well-being in Health Promoting Schools and Nurseries
- £547,806 investment in young people's services. This will include the development of a Lanarkshire wide youth counselling service in 2009/10 and additional nursing and psychologists posts.

The Wider Community

In conjunction with the Community Safety Partnership we will continue our £200,000 investment in the "Safer Lanarkshire" campaigns which feature a variety of initiatives designed to reduce alcohol related violence, incorporating high visibility police patrols, taxi marshalling schemes and joint visits to licensing premises which remind retailers and licensees of their responsibilities under the Licensing Act.

We will further invest £35,424 in Healthy Working Lives to support employers to introduce a policy on alcohol and drugs that includes education about sensible drinking, provide training for managers on implementing the policy and provision of counseling support. This will support organizations to attain silver award accreditation and contribute to Employment and Health & Safety law. Healthy Working Lives will also provide support to Small & Medium enterprises (SMEs) with alcohol and drug policy development.

2.2 Drugs

Since 1999, there has been a significant increase in funding to drug treatment and care services in Lanarkshire. This is reflected in the current ADAT allocation of £1,930,894 (this figure includes funding released by the Greater Glasgow & Clyde ADAT for service provision within the Northern Corridor and Rutherglen/Cambuslang). Following the launch of the drugs strategy, the Scottish Government wrote to NHS Lanarkshire Board in June 2008 to advise that a further £60,108 is being allocated to NHS Lanarkshire Board for drug treatment and rehabilitation. The key priorities of the new drugs strategy "The Road to Recovery" are:

- Ensuring that children affected by parental drug problem are safer and more able to achieve their potential
- Supporting families affected by drug use
- Better prevention of drug problems, with improved life chances for children and young people especially those at particular risk of developing a drug problem, allowing them to realise their full potential in all areas of their lives
- To see more people recover from problem drug use so that they can live longer, healthier lives, realising their potential and making a positive contribution to society and the economy
- Having communities that are safer and stronger places to live and work because crime, disorder and danger related to drug use have been reduced

While NHS Lanarkshire Board will remain accountable for this expenditure, there is an expectation that the funding for drug treatment will be to deliver priority outcomes determined collectively by ADAT members based on local needs.

There will also be an additional investment of £1.6m over the next three years in Lanarkshire to encourage testing and treatment of individuals who are Hepatitis C positive. This will see the development of a managed care network (MCN) for Hepatitis C which links into the prevention initiatives undertaken within the BBV network groupings. Work is already underway to ensure that the MCN for Hepatitis C takes cognisance of the ADAT Strategy, by ensuring that this Delivery Plan reflects the key outcomes and indicators within Phase 2 of the Hep C Action plan.

3 COMMISSIONING STRATEGY

A commissioning strategy will be produced by NHS Lanarkshire in close partnership with North and South Lanarkshire Councils for the additional investment in new services outlined in this delivery plan. It will be determined by:

- The legislative, policy and regulatory framework
- Current and future need
- The effectiveness of current service provision
- How services will be able to manage demand in the future
- Gaps in the effectiveness of existing provision
- Future purchasing intentions
- Contracting arrangements
- The involvement of partners, stakeholders, service users and their families.

We recognise that good outcomes can only be achieved by close working between NHS Lanarkshire and its partners, this document should therefore be read in conjunction with a wide range of joint plans including North and South Lanarkshire's Children's Services Plans, Community Care Plans, Joint Health Improvement Plans, Housing and Social Work Service Plans and the Lanarkshire Community Justice Area Plan. Such plans contain more detailed information on area specific activities.

4 GOVERNANCE & ACCOUNTABILITY

Effective local arrangements for delivering services and activities are clearly critical to the success of our Strategy. With this in mind we welcome the proposals set out in the Government's new drug strategy "Road to Recovery" which builds on the recommendations set out in the *Stock take of Alcohol and Drug Action Teams (Scottish Executive 2007)*. In our Strategy we outlined how we had reconfigured our planning and governance structures in order to achieve clarity about each partner's role, our individual and collective responsibilities and the relationships we have developed to enable appropriate accountability to be expressed. We are now confident that this restructuring has enabled us to develop and implement our local strategic priorities effectively and that our Strategy and this Delivery Plan reflect both national priorities and local circumstances.

NOTES ON COLOUR CODING

Colours used to illustrate each partners' contribution to delivering the strategy are summarised in Table 1:

Funding Source	Colour Coding
NHS Lanarkshire funding (NHSL)	Blue
NHS Lanarkshire new alcohol monies (NEW)	Dark Blue
NHS Greater Glasgow & Clyde new alcohol monies (GG&C NEW)	Sky Blue
ADAT alcohol and drug monies (ADAT)	Grey
North Lanarkshire Council (NLC)	Red
South Lanarkshire Council (SLC)	Yellow

Table 1: Key to Colour Coding for Partner Contributions

CHAPTER 1: SAFEGUARDING AND PROMOTING THE INTERESTS OF CHILDREN, YOUNG PEOPLE AND FAMILIES AFFECTED BY SUBSTANCE MISUSE

Local Context

Current estimates suggest that there are nearly 60,000 children in Scotland affected by parental drug use and over 100,000 affected by parental alcohol use (*Aberlour Think Tank Report 2004*). It is likely that these figures are underestimates. Children who live with parents who have drug and alcohol problems are among the most vulnerable in society. The UK *Hidden Harm* report 2003, the *Getting our Priorities Right* guide in Scotland (2001 and 2003) and the Scottish Executive response to *Hidden Harm* (2004) have been key drivers in improving support for children affected by parental substance misuse at national and local level. Building on the success of these two documents, the new *National Drugs Strategy – "Road to Recovery" (2008)* emphasises that we must do more at a local level to:

- Ensure the best possible start for every child through effective prevention and early interventions
- Build the capacity of universal and targeted services to improve the identification, assessment, recording and planning for children at risk
- Build capacity, availability and quality of support services for children and families affected by parental substance misuse
- Strengthen the consistency and effectiveness of the management of those children known to be at immediate risk and
- Support communities to protect children by encouraging the public to report concerns

Approximately 30% of Lanarkshire's population of 556,114 are aged under 25 years. Very few people in the under-15 age group currently present to treatment and care services, although numbers have been increasing since 1999/2000. The effect of substance use on young people is particularly serious, and has been a source of widespread concern since the 1970s, when a significant increase in alcohol and drug use was first reported. The probability of a young person developing problems through drug use increases directly with the number of risk factors that they experience (Canning et al 2004). Risk factors include individual biography, personality factors, familial factors, environmental/contextual factors and educational factors. New initiatives such as the *Education (Additional Support for Learning) (Scotland) Act 2004*, the *Getting it Right for Every Child* review and the development of an *Integrated Assessment Framework* will all contribute to more effective services. The evidence base would also suggest that there is support for providing diversionary projects as means of helping young people to break the cycle of problematic behaviour. Our strategy recognises however, that additional investment in young people's treatment services is required to allow them to realise their full potential in all areas of their lives. The actions outlined in this Chapter of the Delivery Plan outlines how we will take this forward in Lanarkshire.

National Outcome 8: We have improved the life chances for children, young people and families at risk						
Local Outcome	Relevant Indicators	Frequency Type / Source	Base Line	Local Targets / Timescales	Key Actions	Budget
We have reduced pre-natal harm experienced by children	Pregnancies among 13 – 15 year olds per 1000 population	YEARLY / ISD	5.4 per 1000 women aged 13-15 (2005)	Reduce by 10% the pregnancy rate (per 1000 population) in 13-15 year olds	We will develop specialist midwifery posts to provide guidance/training on brief interventions and ensure that locally developed Getting Our Priorities Right protocols are implemented across Lanarkshire midwifery services.	£80,6600 NEW in 2008/09
	No. of children born with Foetal Alcohol Spectrum (FAS)	To be developed in 2009	To be developed in 2009	Reduce by 10% the FAS rate (per 1000 population)	The Maternity Service Development Officer will continue to enhance multi-agency working via training, support and practice development.	£15,000 ADAT £15,000 NLC £15,000 SLC
	No. of brief interventions carried out in midwifery services	To be developed	0	100% of pregnant women screened for alcohol related problems	We will raise awareness of Foetal Alcohol Syndrome and neonatal abstinence by a range of mediums e.g. stakeholders events, conferences.	
We identify children and young people affected by parental substance misuse at an earlier stage.	Number of people with childcare responsibilities attending services	YEARLY / SMR25	31% of new clients had dependent children (2006/07)	Reduce harm to children affected by substance misusing parents/carers through improved multi-agency support to parents and children	The Getting Our Priorities Right (GOPR) Steering Group will promote better outcomes for children affected by drug and alcohol use in the home by providing: <ul style="list-style-type: none"> • multi-agency training to help identify children at risk at an early stage, • guidance, via the GOPR protocols, to know when to seek support from specialist areas and when to share information • Targeted training and supervision with staff that support children, young people and families. • Guidance on the sharing and embedding of good practice around single and inter-agency assessment when planning for children • Wider distribution of the risk assessment framework to support appropriate and consistent intervention in the management of immediate risk. 	
	Percentage of new clients with a presenting issue of pregnancy	YEARLY / SMR25	2 (2007/08)			
	No of children on child protection register where substance misuse is a factor	Annual/ Child Protection Committees	80%	Reduce by 10% the number of children on child protection register		

National Outcome 8: We have improved the life chances for children, young people and families at risk						
Local Outcome	Relevant Indicators	Frequency Type / Source	Base Line	Local Targets / Timescales	Key Actions	Budget
(Continued) We have equitable and accessible services available for parents with substance misuse problems.	To be developed in 2009 To be developed in 2009 To be developed in 2009	To be developed in 2009 To be developed in 2009 To be developed in 2009	To be developed in 2009 To be developed in 2009 To be developed in 2009	To be developed in 2009 To be developed in 2009 To be developed in 2009	<ul style="list-style-type: none"> Developing data standards, determine what information is collected and can be shared and how it is recorded so that it can be brought together as required for those who need it Developing more accurate prevalence figures for children affected by substance misuse to support effective planning at a local level Working collaboratively with the Child Protection Committees in planning and meeting the needs of children, young people and families at risk. This will include taking forward the recommendations from the recent HMIe Inspections in North and South Lanarkshire. 	
We have improved the life chances for children and young people allowing them to realise their full potential in all areas of their lives by reducing their levels of alcohol and drug use.	No of 13 year old and 15 year olds reported having drunk alcohol on at least one occasion in their lives. No of 13 year old and 15 year olds reported having drunk alcohol in the last month. No of 13 and 15 year olds reported having taken drugs on at least one occasion in their lives	4 YEARLY / SALSUS 4 YEARLY / SALSUS 4 YEARLY / SALSUS	55% of 13-year-olds and 85% of 15-year-olds (2006). 15% of 13-year-olds and 38% of 15-year-olds (2006). 9% of 13-year-olds and 35% of 15-year-olds (2006).	Reduce frequency and level of drinking from 20% of 12 – 15 year olds to 16% by 2010 As above Reduce proportion of under 25's reporting use of illegal drugs in the last month and previous year substantially	<p>The following key actions will help us to achieve these outcomes:</p> <ul style="list-style-type: none"> We will facilitate the implementation of the national review of substance misuse education and strengthen the role of schools with an emphasis on early years, primary education, early identification and provision of in-school support. This will be linked to the mental health strategy "Mentally Flourishing Scotland" and work to achieve the outcomes sought through the Curriculum for Excellence. The Education & Prevention sub-group will work with our partners across the statutory and voluntary sector to improve drug and alcohol education and information for young people, their parents/carers and staff who work with young people. We will develop social norming campaigns as part of our communication strategy when targeting young people. We will develop a range of targeted prevention programmes and diversionary activities for young people in conjunction with our partner agencies by reviewing our Service Level Agreement with LANDED Peer Education Service to extend their reach into the "North Locality" and Rutherglen/Cambuslang 	<p>£120,000 NEW in 2010/11</p> <p>£64,479 NHSL £70,000 ADAT £35,000 GG&C NEW</p>

National Outcome 8: We have improved the life chances for children, young people and families at risk						
Local Outcome	Relevant Indicators	Frequency Type / Source	Base Line	Local Targets / Timescales	Key Actions	Budget
(Continued) We have improved the life chances for children and young people allowing them to realise their full potential in all areas of their lives by reducing their levels of alcohol and drug use.	No of 13 and 15 year olds reported having taken drugs in the last month No of 13 and 15 year olds being offered drugs No of alcohol and drug education and prevention interventions within universal and specialist settings Number of licensed premises who have failed test purchasing	4-YEARLY / SALSUS 4-YEARLY / SALSUS To be established ANNUAL / Strathclyde Police	5% of 13-year-olds and 18% of 15-year-olds (2006). 27% of 13-year-olds, 64% of 15-year-olds (2006). To be established Unavailable	As above Reduce the proportion of under 25's who are offered illegal drugs Increase no. of alcohol and drug education interventions across the 10 localities of Lanarkshire Proactively target & test purchase licensed premises	(Continued) <ul style="list-style-type: none"> We will support and promote outreach/ street work, in collaboration with our partners. This will include a scoping exercise in the North Lanarkshire Council area to establish current capacity of existing services to deliver. Strathclyde Police will use intelligence led policing using Test Purchasing to target irresponsible licensed premises. 	£30,000 ADAT
We have improved the life chances for children and young people by improving access to effective care and treatment services allowing them to realise their full potential in all areas of their life	Number of services available Number of young people accessing services	Service Level Agreements YEARLY / SMR25	South Lanarkshire's Young People's Alcohol & Drug Service (SLYPADS & Rushes) (2007/08) Rushes = 41 SLYPADS = 11 (2006/07 - To be confirmed)	100% increase in services available 100% increase in numbers of young people attending	We will ensure that when designing services, we place particular emphasis on those who are deemed at risk or vulnerable, including hard-to-reach young people by implementing the recommendations from Programme Board 4 to establish a young people's service which includes Nursing, Adolescent Psychology and counselling across the ten localities of Lanarkshire and is linked to current social work provision (e.g. Rushes, YPAD) People's Alcohol and Drug Services). We will commission a young people's counselling service, building on pathfinder projects (e.g. Airdrie Counselling Service, Chill Project) in North and South Lanarkshire, which will ensure that young people are able to get help when they need. This service will also provide input to the sexual health clinics in each locality	£140,000 NEW in 08/09 £400,000 NEW in 2010/11

CHAPTER 2: REDUCING THE LEVEL OF ALCOHOL AND DRUG RELATED HARM AT A COMMUNITY LEVEL

Alcohol

Although it is difficult to quantify the social cost of alcohol misuse, some preliminary work has estimated that in Lanarkshire there is one alcohol-related death each working day and that alcohol is a factor in some 42% of traffic deaths, 40% of drownings and 46% of deaths in fires. Alcohol-related harm is integrally linked to other lifestyle factors and heavily influenced by deprivation. Alcohol problems are often both a symptom of and causal factor in social exclusion and impaired opportunities. These can further accelerate social and health-related problems. Scotland's census data shows that the alcohol-related death-rate in the most deprived 20% of the population is three-and-a-half times that of the least deprived 20%.

There are significant links between reported alcohol use and mental illness. As many as 65% of suicides have been linked to excessive drinking, while 70% of men who take their own lives have drunk alcohol before doing so. Almost a third of suicides among young people are committed while the person is intoxicated. Evidence also shows that anxiety and depressive symptoms are more common in heavy drinkers, and vice-versa. There is also evidence that abusing alcohol results in a greater risk of developing acute, severe and enduring mental illness (*Cheers? Understanding the Relationship between Alcohol and Mental Health*, 2006). Additionally, there is a difference between social drinking and the use of alcohol as a coping mechanism. Evidence suggests that some people use alcohol to try and escape from day to day problems and stresses instead of dealing with the underlying causes. This puts their mental health and well-being at risk (*Cheers?*, 2006). In addition, a range of vulnerable groups may be particularly susceptible to alcohol-related harms. These groups include ex-prisoners, street drinkers and those who suffered abuse as children. As well as alcohol misuse, they are more likely to experience a range of other problems, such as mental illness, drug-use and homelessness, which may compound their multiple needs.

Many of us have also witnessed or been caught up in antisocial behaviour resulting from the worst excesses of Scotland's drinking culture. The 2003 *Scottish Crime Survey* revealed that 80% of people in Scotland thought 'alcohol abuse' was a serious problem. In 1999, approximately 70% of the victims of assault believed that the perpetrator was under the influence of alcohol (*Alcohol Statistics Scotland*, 2005).

Drugs

Drug misuse in Lanarkshire has a wide-ranging and highly damaging effect on both individuals and communities. In addition to being affected by deaths and health problems caused by drugs, communities experience crime arising from drug misuse. *Drug Misuse Statistics* (ISD 2007), which contains data from the 2006 Scottish Crime and Victimization Survey, suggested that more people than ever before had taken drugs at some point in their lives, with figures rising from 18% in 1993 to 37% in 2006. However, the results relating to current drug-taking are more stable, with the proportion who had taken drugs in the last year rising by just 1% between 1993 and 2004.

Types of Drugs used in Lanarkshire. The most commonly used drug remains cannabis, with only a minority of people using harder drugs such as heroin or crack cocaine. There is evidence, however, of an increasing group – across all socio-economic classes – regularly using cocaine. This is reflected both in the rise in the number of seizures and the increased quantities seized since 2003. The price of cocaine fell by 20% between 2004 and 2005, indicating that the market for both cocaine and crack cocaine is growing in Scotland, including Lanarkshire.

How Many People in Lanarkshire Use Heroin? *Estimating the National and Local Prevalence of Problem Drug Misuse in Scotland* (2005) projected that there were 51,582 problem drug users (PDUs) misusing opiates and / or benzodiazepines in Scotland in 2003, down from 55,800 in 2000. In Lanarkshire in 2003 it was estimated that there were 3,806 problem drug users, a significant fall from the previous estimate of 5,076 in 2000. Lanarkshire has a PDU prevalence of 1.27%, which is below the Scottish average of 1.84%. The Hamilton/Blantyre area has the highest estimated number of PDUs (878), followed by Cumbernauld (606), Motherwell (595) and Wishaw (590). Since 2007, Cambuslang and Rutherglen (Camglen) have come under the jurisdiction of Lanarkshire ADAT, and there are an estimated 644 PDUs in the Camglen area.

Levels of drug and alcohol-related crime have been increasing at different rates over the last five years in Lanarkshire. The number of drugs offences increased substantially – by 65% – between 2000 and 2006. This partly reflects an increased enforcement commitment from police in both North and South Lanarkshire. Police are also concentrating their efforts on the seizure of drug-related criminal assets, and in 2005 £1.25m of cash and property was confiscated from those involved in the supply of controlled drugs. Police activity is focused jointly on intervention at the 'victim' end and disruption to supply. *Drug Treatment and Testing Orders: Evaluation of the Scottish Pilots* (2002) reported that on average offenders spent £490 per week on drugs. All or most of this came from offending, resulting in a mean individual cost to property owners of £76,440 per annum per offender. Applying this figure conservatively to the estimated 1,146 injecting drug users in Lanarkshire gives a total cost of around £88 million per year.

Closing the Opportunity Gap

Lanarkshire's high levels of damaging alcohol and drugs use has its roots in, and is perpetuated by, poverty and inequalities such as income, housing, amenities, jobs and health which can span several generations of a single family. Tackling the deep-rooted social problems associated with these inter-related issues will therefore require strategic partnerships to work together to achieve the outcomes outlined within this Delivery Plan.

National Outcome 6: We live longer, healthier lives						
Local Outcome	Relevant Indicators	Frequency Type / Source	Base Line	Local Targets / Timescales	Key Actions	Budget
Individuals, in Lanarkshire will experience reduced levels of harm associated with their use of alcohol enabling them to live longer, healthier lives, realise their potential and make a positive contribution to society and the economy	Number of brief interventions delivered in acute settings	Service Level Agreement with Acute Services	Not currently recorded	By March 2009 1,200 brief interventions delivered	<p>We will roll out the implementation of the SIGN 74 Guideline "Treatment of Hazardous Drinking and Alcohol Dependence in primary care" within:</p> <ul style="list-style-type: none"> • Accident & Emergency Departments and acute hospital settings by reviewing our existing contract with substance misuse liaison service located within our three acute hospitals • Primary care services in NHS Lanarkshire by developing a Locally Enhanced Service with General Practitioners. <p>We will also ensure that there are appropriate information systems and flows to capture the number of screenings and brief interventions delivered by appointing an Research & Information located within the ADAT. In addition we will:</p> <ul style="list-style-type: none"> • Set up an NHS multi-disciplinary working group to develop a 3 year strategy for the implementation of the SIGN 74 Guideline across NHS Lanarkshire • Recruit a trainer to train GPs, primary care and other community staff on SIGN 74 and Brief Interventions, using the FRAMES style. • Develop/and or purchase resources to support delivery (e.g. "Pathways to Recovery, unit calculators, Alco meters) • Undertake capacity planning of Alcohol services (both nationally and locally). • Deliver brief interventions in a range of non NHS settings, e.g. criminal justice, voluntary sector providers • Build capacity within Lanarkshire by ensuring that we have sufficient Brief Intervention trainers to meet demand, with one lead identified per locality. • Continue to deliver Keep Well in the Coatbridge and Wishaw localities. 	<p>£241,289 ADAT £5,069 NHSL £8,000 NEW</p> <p>£350,000 NEW in 2008/09</p> <p>£36,000 NEW in 2008/09</p> <p>£45,000 ADAT</p> <p>£15,000 ADAT</p> <p>£10,000 NHSL</p>
	Number of screenings with an identified cohort using FAST in general practice and	Annual monitoring of Local Enhanced Service with General Practice	Not currently recorded	By March 2010 4,657 brief interventions delivered		
	Number of brief interventions delivered in General Practice	Quarterly performance reports on HEAT targets	Not currently recorded	By March 2011 16,057 brief interventions delivered		
	General Acute Inpatient Discharges with an Alcohol-Related Diagnosis (EASR rate per 100,000 population)	ANNUAL / ISD	654 (2006/07)	Reduce the rate of alcohol related hospital discharges by 2011		
	General acute inpatient discharges with a diagnosis of Alcoholic Liver Disease	ANNUAL / ISD	740 (2006/07)	Reduce mortality and morbidity from alcohol related liver disease		
Number of alcohol related deaths	ANNUAL / GROS	197 (2006)	Reverse the upward trend in alcohol-related deaths and reduce the total number, by at least 25% by 2011			

National Outcome 6: We live longer, healthier lives						
Local Outcome	Relevant Indicators	Frequency Type / Source	Base Line	Local Targets / Timescales	Key Actions	Budget
Individuals, in Lanarkshire will experience reduced levels of harm associated with their use of alcohol enabling them to live longer, healthier lives, realise their potential and make a positive contribution to society and the economy	Reduced levels of alcohol consumption	4-YEARLY / Scottish Health Survey	30% Men >21units (2003) 12% Women >14units (2003)	Reduce by 2010 the incidence of adults exceeding weekly recommended limits (to 29% for men; 11% for women)	<p>We will encourage the alcohol industry and licensed trade, via local licensing forums to promote responsible drinking and become more involved in local initiatives to restrict inappropriate supply.</p> <p>The Communication Sub-Group will develop local social marketing campaigns to achieve positive behaviour changes at an individual and community level. This will involve using a developed segmentation approach which will ensure that interventions are tailored to people's differing needs. In 2008 we will:</p> <ul style="list-style-type: none"> • focus on young men's drinking behaviour, in a way that the "pink handbag" campaign targeted young women. • Host two conferences highlighting issues for children affected by substance misuse, and young people experiencing problems with substance use. <p>Encourage all of us, as responsible citizens, to consider our own attitudes and behaviours, both in the ways in which we use alcohol and our attitudes towards those who are suffering from alcohol problems by developing targeting social marketing campaigns.</p>	
Individuals, in Lanarkshire will experience reduced levels of harm associated with their use of alcohol enabling them to live longer, healthier lives, realise their potential and make a positive contribution to society and the economy	HWL Silver awards	Annual/Healthy Working Lives	0	10 by 2009 16 in 2010, 22 by 2011	<p>We will work with workplaces through Healthy Working Lives to support employers to introduce a policy on alcohol and drugs that includes education about sensible drinking, provide training for managers on implementing the policy and provision of counseling support. This will support organizations attain silver award accreditation and contribute to Employment and Health & Safety law.</p> <p>Healthy Working Lives will also provide support Small & Medium enterprises (SMEs) with alcohol and drug policy development.</p>	£35,424 NEW in 2008/09

National Outcome 6: We live longer, healthier lives						
Local Outcome	Relevant Indicators	Frequency Type / Source	Base Line	Local Targets / Timescales	Key Actions	Budget
Individuals, in Lanarkshire will experience reduced levels of harm associated with their use of alcohol enabling them to live longer, healthier lives, realise their potential and make a positive contribution to society and the economy	The proportion of home fires resulting in death which were alcohol/drugs related	ANNUAL / Strathclyde Fire & Rescue	50% (n=2) (2007/08)	Reverse the upward trend in alcohol-related deaths and reduce the total number, by at least 25% by 2011	We will conduct a retrospective scoping study of factors associated with Alcohol-Related Deaths and implement the recommendations of the Alcohol Related Deaths Sub Group. We will fund Strathclyde Fire & Rescue to reduce the number of home fires where alcohol was a factor by : <ul style="list-style-type: none">• Providing training to key staff on home safety issues	£4,000 ADAT
	The number of serious fire injuries as a result of alcohol	ANNUAL / Strathclyde Fire & Rescue	7 (2007/08)		<ul style="list-style-type: none">• Provide mobile sprinkler units and flame retardant bedding to vulnerable adults	£20,000 ADAT
	Breath Testing following road accidents	ANNUAL / ISD	North = 1,308 inv. 713 request 30 refused (2006) South = 1,133 inv 587 request 31 refused (2006)	Reduce number of people involved in road accidents when under the influence of alcohol	Strathclyde Police will increase random breath testing at key times and develop targeted campaigns around the dangers of drink driving.	
Individuals, in Lanarkshire will experience reduced levels of harm associated with their drug use enabling them to live longer, healthier lives, realise their potential and make a positive contribution to society and the economy	% of known drug users offered Hepatitis B vaccinations	ANNUAL / SMR25	67% (2006/07)	100% of drug users are offered Hepatitis B vaccinations	We will work with the BBV Co-ordinating Committee, the Hep C Action Planning Group, and the Managed Care Network for Hepatitis C to: <ul style="list-style-type: none">• Ensure that funding of needle exchange programmes within Lanarkshire pharmacies continues.	£35,000 ADAT
	% of known drug users offered Hepatitis C testing	ANNUAL / SMR25	68% (2006/07)	100% of drug users are offered Hepatitis C testing	<ul style="list-style-type: none">• Encourage General Practitioners and staff working within drug services to test for Hepatitis C and refer to treatment if appropriate• Develop and implement a protocol between Lanarkshire HIV and Hepatitis Services and Lanarkshire's drug services and monitor its compliance re treatment for Hep C.• Facilitate uptake of Hep A & B vaccinations	£1.6m Hep C monies over three years

National Outcome 6: We live longer, healthier lives

Local Outcome	Relevant Indicators	Frequency Type / Source	Base Line	Local Targets / Timescales	Key Actions	ADAT Budget
(Continued) Individuals, in Lanarkshire will experience reduced levels of harm associated with their drug use enabling them to live longer, healthier lives, realise their potential and make a positive contribution to society and the economy	% of Hepatitis C positive drug users offered treatment	ANNUAL / HIV Hep Centre	42% (2006/07)	To increase the number of Hepatitis C positive users offered treatment by 150% by 2011	We will work with the BBV Co-ordinating Committee, the Hep C Action Planning Group, and the Managed Care Network for Hepatitis C to: <ul style="list-style-type: none"> • Ensure that funding of needle exchange programmes within Lanarkshire pharmacies continues. • Encourage General Practitioners and staff working within drug services to test for Hepatitis C and refer to treatment if appropriate • Develop and implement a protocol between Lanarkshire HIV and Hepatitis Services and Lanarkshire's drug services and monitor its compliance re treatment for Hep C. • Facilitate uptake of Hep A & B vaccinations The Scottish Government will repeat the national opiate/cocaine prevalence study in 2008. The Critical Incident Group will implement the recommendations of the National Drug Related Death Forum and its 2007 report. This will include the roll out of the Naloxone pilot and an awareness campaign for people who use heroin on their own.	£35,000 ADAT £1.6m Hep C monies over three years
	Total Needles and Syringes Distributed	ANNUAL / Harm Reduction Team	299,920 (2006/07)	Increase total number of needles/syringes distributed by 10% by 2011		
	Proportion of IDUs reporting using shared needles/syringes in past month	ANNUAL / SMR25	28% (2006/07)	Reduced proportion of IDU sharing needles/syringes in past month by 10% by 2011		
	People reporting use of illicit drugs	2-YEARLY / National Crime & victimisation Survey	18% (1993) to 37% (2006)	Decrease the estimated no. of people reporting illicit drug use by 2011		
	Prevalence of problematic drug misuse	3-YEARLY / Prevalence Study	3,806 PDUs (2003)	Decrease the estimated no. of drug users by 2011		
	Number of drug related deaths	ANNUAL / GROS	40 (2006)	Reverse the upward trend in drug related deaths & reduce the total number, by at least 25% by 2011		

National Outcome 6: We live longer, healthier lives						
Local Outcome	Relevant Indicators	Frequency Type / Source	Base Line	Local Targets / Timescales	Key Actions	Budget
People with alcohol and drug problems in Lanarkshire will recover from their alcohol and drug problems and live longer, healthier lives, making a positive contribution to society and the economy.	Number of clients with Alcohol & or Drug problems accessing 'Routes to Work'	ANNUAL / SLC	3,679 (2006/07)	Increase the number of people recovering from drug and alcohol problems entering training, education and employment by 10% by 2011	The following actions will help us to achieve this outcome: <ul style="list-style-type: none"> We will work with NHS Lanarkshire, Jobcentre Plus and North and South Lanarkshire Councils to co-ordinate the management of alcohol and drug misusers through treatment and into work We will establish better links with training providers and work with other organisations providing training/ vocational programmes for people with substance misuse problems We will establish Lanarkshire wide baseline figures and reporting frameworks for these indicators We will ensure that Service Level Agreements incorporate interventions which promote access to additional support and consolidate the benefits of treatment e.g. access to training schemes We work in partnership with Healthy Working Lives to raise employers awareness of the role that former and recovering users can contribute to their business/workplace 	Funding: Fairer Scotland over 3 years
	Number of service users into paid employment	ANNUAL / SLC	450 (through progress 2 work) (2006/07)			
	Number of service users into education, training and work placements/ volunteering opportunities	ANNUAL / Phoenix Futures Scottish Drugs Forum Annual Reports NHSL Condition Management Survey	To be developed in 2009			
	Percentage of adult service users with literacy and numeracy difficulties	Scottish Govt Survey	Nationally 39% of men and 36% of women had literacy difficulty (2008) 71% of had numeracy difficulty (2008)	Reduce the number of working age people with severe numeracy and literacy problems by 10% by 2011		
	Number of businesses/workplaces that provide employment and training opportunities for former and recovering substance misusers	ANNUAL / SLC via Progress2 Work Advisors	To be developed in 2009	Increase number of businesses / workplaces that provide employment and training opportunities for former and recovering substance misusers by 10% by 2011		

National Outcome 9: We live our lives safe from crime, disorder and danger

Local Outcome	Relevant Indicators	Frequency Type / Source	Base Line	Local Targets / Timescales	Key Actions	Budget	
Communities in Lanarkshire will be safer and stronger places to live and work because crime, disorder and danger related to alcohol and drug use has been reduced	Number of Arrest Referrals	ANNUAL / Strathclyde Police	441 (2007/08)	Increase number of arrest referrals	We will work closely with our partners in North Lanarkshire Council to build on the arrest referral scheme currently available to drug users	£68,000 NLC	
	Number of detections of knives & offensive weapons	ANNUAL / Strathclyde Police	Requested from Strathclyde Police	Q (N) Increase detections knives by +5.4% (+5.4%) & offensive weapons by +7.7% (+7.7%)			We will work in partnership with Lanarkshire Community Justice Authority to ensure that substance misuse services which specifically tackle offending behaviour have robust performance management systems in place.
	Number of stop and searches	ANNUAL / Strathclyde Police	Requested from Strathclyde Police	Increase stop search activity by 6.5% (6.5%)			
	Number of public disorder offences reported	ANNUAL / Strathclyde Police	Requested from Strathclyde Police	Reduce no of incidences reported for disorder			
	Number of serious assaults detected	ANNUAL / Strathclyde Police	Requested from Strathclyde Police	Increase detections for Serious Assaults by +2.2% (+2.8%)	We will fund a scoping study which will examine the relationship between alcohol use and domestic abuse leading to the development of activity to establish a co-ordinated and consistent multi-agency response to women, children and young people (and possibly perpetrators) with the dual experience of domestic abuse and alcohol misuse		
	Rates of domestic abuse incidence per 100,000 of population	ANNUAL / Strathclyde Police	N-Div = 964 incidents per 100,000 popn (2007/08)	Q (N) Increase domestic abuse detections by 3.8% (+3.8%)			£20k (slippage)
	Number of domestic abuse detections	ANNUAL / Strathclyde Police	Q-Div = 775 incidents per 100,000 popn (2007/08)				
	Number of repeat accused (domestic abuse)	ANNUAL / Strathclyde Police	Requested from Strathclyde Police	Reduce number of repeat accused by -7.5% (-7.5%)			We will work with MARAC and Violence Against Women Groups to raise awareness of gender based violence amongst staff working within Tier 2/3 of substance misuse services.
Number of repeat victims (domestic abuse)	ANNUAL / Strathclyde Police	Requested from Strathclyde Police	Reduce number of repeat victims by -7.4% (-7.4%)	We will work with partners to ensure that the common assessment document prompts staff working within addiction services to probe for gender based violence issues as part of routine enquiries within the assessment process.			

National Outcome 9: We live our lives safe from crime, disorder and danger

Local Outcome	Relevant Indicators	Frequency Type / Source	Base Line	Local Targets / Timescales	Key Actions	Budget
(Continued) Communities in Lanarkshire will be safer and stronger places to live and work because crime, disorder and danger related to alcohol and drug use has been reduced.	Number of drug seizures	ANNUAL / Strathclyde Police	N Div = 2,041 Q Div = 1,782 (2007/08)	Q (N) 5% (5%) increase (on 2007/8 baseline) in detections for supply of and possession of drugs	Strathclyde Police will use intelligence-led policing and incident analysis to ensure that a focused and proactive approach is used to tackle antisocial behaviour, crime and the availability of illegal drugs.	£100,000 NEW in 2010/11 (+ £200k slippage in 2008/10)
	Drug-related offences recorded by Scottish police forces	ANNUAL / ISD	North = 2,420 South = 2,298 (2006/07)		The Communication Sub-Group will make asset seizure more visible to local communities through more effective local communication with local press.	
	Number of drunkenness offences recorded	ANNUAL / ISD	North = 595 South = 492 (2006/07)	Reduce drunkenness offences by 10% by 2011	In conjunction with the Community Safety Partnership we will continue funding of the "Safer Lanarkshire" campaigns which feature a variety of initiatives designed to reduce alcohol related violence, incorporating high visibility police patrols, taxi marshalling scheme and joint visits to licensing premises which remind retailers and licensees of their responsibilities under the Licensing Act.	
	Number of ASBOs granted per 100,000 households	ANNUAL / Scottish Govt	North = 24 South = 11 (2005/06)	Reduce number of ASBOs granted by 100,000 by 10% by 2011.		
	Aspects of neighbourhood disliked: (1) Alcohol Abuse (2) Drug Abuse & Dealing	2-YEARLY / Scottish Household Survey	(1) North = 7% (1) South = 5% (2005/06) (2) North = 6% (2) South = 4% (2005/06)	Decrease the percentage of adults who dislike aspects of their neighbourhood relating to drugs and alcohol.	We will engage and persuade all stakeholders with an interest in – or experience of – alcohol and drug problems to become actively involved in local planning groups, licensing forums or programmes of prevention by advising them of the measures which local communities can take to highlight local problems.	
	The percentage of adult residents stating fear of crime is having a moderate or great effect on the quality of life	SCVS	Requested from SCVS	Increase positive public perception of the general crime rate in local area. To be developed in 2009	We will also link with our partner agencies to ensure that local problem solving groups, Local Area Partnerships and local licensing forums have adequate representative from the local community. We will work with colleagues in Strathclyde Police and other partner agencies to ensure that communities see the benefits of identifying dealers by raising awareness of the role that Crimestoppers can play in supporting local communities to take action over drug dealing	

National Outcome 9: We live our lives safe from crime, disorder and danger

Local Outcome	Relevant Indicators	Frequency Type / Source	Base Line	Local Targets / Timescales	Key Actions	Budget
Prisoners leave custody having addressed their substance misuse issues and are linked into local services upon their release	Number of prisoners with substance misuse problems released from Addiewell Prison participating in voluntary throughcare Number of ex-offenders in settled accommodation and employment	ANNUAL / Scottish Prison Service / NLC ANNUAL / Scottish Prison Service / CJA	Not Applicable Unavailable	100% of prisoner have appropriate care arrangement in place prior to leaving custody 80% of ex-offenders in settled accommodation and employment	We will work with partners in criminal justice to: <ul style="list-style-type: none"> • Ensure that individual, needs based clinical services are offered using consistent outcomes for substance misusing offenders in custody within Addiewell Prison. • Improve continuity of care for drug misusing offenders from custody to the community by reviewing prison throughcare and arrangements including family engagement. • Link to local strategic partnerships to deliver improved employment and accommodation outcomes for offenders with substance misuse problems. 	

CHAPTER 3: SUPPORTING INDIVIDUALS WITH ALCOHOL AND DRUG PROBLEMS

Local Context

We believe that all drug and alcohol services in Lanarkshire should be equitable and readily accessible. Additionally, they should offer service users tailored packages of treatment and care, ranging from basic information to more structured therapeutic interventions. Although implementation of the four-tiered framework has reduced the wide variation in access to different types of treatment and care services, there are still further opportunities to provide appropriate help at the right time to more individuals when they need it.

Over recent years there has been significant growth in our knowledge of treatment and support needs for people affected by alcohol and drug problems. Work based on the National Treatment Agency's *Models of Care for Alcohol and Drug Users* has helped shape the development of targeted treatment and care interventions. As of 1 April 2007, each drug and alcohol service (whether NHS, Local Authority, or voluntary sector) in Lanarkshire was obliged to submit monthly performance data to the ADAT to support the monitoring of performance at a local level. These performance measures are known as Local Improvement Targets (LITs) and are based on the following datasets:

- Scottish Government Waiting Times Framework
- Scottish Drug Misuse Database – SMR25
- Christo Inventory for Substance Misuse Services (CISS)
- Attendance rates

The first full set of local improvement target data showed a very positive level of compliance, with many targets met, others nearly met and room for improvement elsewhere. On the whole, the proportion of clients attending appointments seems to be increasing, which is making more efficient use of resources. A range of quality improvement frameworks for alcohol and drug treatment services are used to ensure that services are of an appropriate standard, including the National Quality Standards for Substance Misuse Services, which are written from a service user perspective. In partnership with local planning groups, a system for monitoring compliance with these standards was agreed in 2007. Work will continue over the next three years to ensure that full compliance is achieved for all alcohol and drug services in Lanarkshire.

In June 2006 the Scottish Executive launched Workforce Plus – an Employability Framework for Scotland. This forms part of the Closing the Opportunity Gap approach to tackling poverty, co-ordinated by North and South Lanarkshire's Community Planning Partnerships. Within this context, a priority group are clients with substance misuse problems. Alcohol and drug problems are factors that prevent many people on incapacity benefit from moving into work. For a small number of people it is the major factor, while for others drugs or alcohol are used as a way of coping with other difficulties. We have reflected the Government's priorities outlined in "Roads to Recovery" in our Delivery Plan to ensure that our specialist alcohol and drug services work with other partners to emphasise the positive contribution that recovering service users can make to Lanarkshire society and our economy.

National Outcome 15: Our public services are high quality, continually improving, efficient and responsive to local people's needs

Local Outcome	Relevant Indicators	Frequency Type / Source	Base Line (06/07)	Local Targets / Timescales	Key Actions	Budget
All young people, adult and family services will be equitable and readily accessible.	The proportion of clients offered a first assessment appt within 14 days of first contact/referral	QUARTERLY / ISD	42% (2006/07)	100% of clients offered a first appointment within 14 days of first contact/referral	<p>The following actions should help us to achieve this outcome:</p> <ul style="list-style-type: none"> We will monitor times from referral to assessment, and from assessment to treatment via waiting times framework. These will be reported via Local Improvement Targets. We will assess the local capacity of our drug services in 2008, identify any service gaps and review the allocation of resources to address these. We will assess the local capacity of our alcohol services in 2009 and consider any recommendations arising from the national alcohol capacity planning exercise in 2009. We will review Service Level Agreements with all services to ensure equitable coverage of localities, including Rutherglen/Cambuslang and the "northern corridor" 	
	The proportion of clients offered a first treatment appt within 14 days of being deemed ready.	QUARTERLY / ISD	89% (2006/07)	100% of people treated within 14 days of deemed ready		
	% of people with drug problems in treatment	ANNUAL / Local Snapshot Audit	Approx 2044 (54%) PDUs on Substitute Prescribing (2007/08)	Increase the number of drug misusers in treatment and care services by 10% by 2008		
	% of people with alcohol problems in treatment	Local Snapshot Audit	0.2% of problematic alcohol users in treatment (2004/05)	Increase the number of alcohol misusers in treatment and care services by 10% by 2008		
	Number of services available across all localities within Lanarkshire	ANNUAL / Service Level Agreements with ADAT	3 (2007/08)	100% of services to extend into all 10 localities across Lanarkshire by 2009		

National Outcome 15: Our public services are high quality, continually improving, efficient and responsive to local people's needs

Local Outcome	Relevant Indicators	Frequency Type / Source	Base Line (06/07)	Local Targets / Timescales	Key Actions	Budget
(Continued) All young people, adult and family services will be equitable and readily accessible.	All services have appropriate information which is readily available within local communities	ANNUAL / Audit using National Quality Standards	70% (2006/07)	Local communities should know how to access our services	<ul style="list-style-type: none"> We will develop our website and produce local publications which provide clear and credible information about our local services and ensure these are available throughout Lanarkshire. 	£15,000 (slippage)
	Proportion of public sector buildings suitable and accessible to people with disabilities	ANNUAL / Audit using National Quality Standards	90% (2006/07)	All premises should be suitable and accessible to people with disabilities	<ul style="list-style-type: none"> The North Lanarkshire Partnership Board will relocate staff based within North Lanarkshire Integrated Team in Hallcraig Street to more suitable premises by 2009 	£30,000 NEW in 2008/09

National Outcome 15: Our public services are high quality, continually improving, efficient and responsive to local people's needs

Local Outcome	Relevant Indicators	Frequency Type / Source	Base Line (06/07)	Local Targets / Timescales	Key Actions	Budget
Services offer service users tailored packages of treatment and care, ranging from basic information to more structured therapeutic interventions which focus on outcomes, which lead to recovery.	Number of clients with a care plan	ANNUAL / Case Note Audit Data SDF Service user survey	75% (2006/07)	100% clients will have a care plan	The following actions should help us to achieve this outcome: <ul style="list-style-type: none"> • Conduct annual audits with all service providers to ensure that all case files contain a personal plan in line with the National Quality Standards for Substance Misuse • Develop a Service Level Agreement with our local pharmacists, to ensure consistency of dispensing and supervision of methadone and other substitute medications. • Appoint a Specialist Pharmacist in 2008/09 to ensure that all externally contracted pharmacists are working to agreed standards and in line with evidence based practice. • Develop a Service Level Agreement with our General Practitioners with a Special Interest in Substance Misuse to ensure all are working to agreed standards and in line with evidence based practice. • We will develop local improvement targets for our young people's services in 2008/09 • We will develop locality based reports incorporating the findings of this study and disseminate to relevant locality groups and other partnerships. 	£186,000 ADAT £716,000 NHSL £60,000 ADAT £15,000 ADAT £334,000 NHSL
	CISS Scores	QUARTERLY / LITS	Not Applicable	CISS scores will have reduced from admission to discharge		
	% planned discharges	QUARTERLY / ISD	46% (2006/07)	50% of clients will have a planned discharge		

National Outcome 15: Our public services are high quality, continually improving, efficient and responsive to local people's needs

Local Outcome	Relevant Indicators	Frequency Type / Source	Base Line (06/07)	Local Targets / Timescales	Key Actions	Budget
Services offer service users tailored packages of treatment and care, ranging from basic information to more structured therapeutic interventions which focus on outcomes, which lead to recovery.	Range of interventions available within Tiers 2,3 & 4 services in Lanarkshire	ANNUAL / ADAT Reports	To be developed	100% of Tier 2 & 3 services offer the following interventions: <ul style="list-style-type: none"> • Drop In service • Information & advice • Brief intervention • Harm reduction • Psychosocial interventions e.g. group work and counselling 	<p>We will review all of our service level agreements (SLA) with existing service providers and commission additional services to address identified gaps e.g. an abstinence based service and specialist In-patient provision.</p> <p>The ADAT and South Lanarkshire Council will review their SLAs with Phoenix Futures to ensure that their drug services remain compatible with recent reports on evidence based practice and service developments elsewhere in Lanarkshire</p>	<p>£226,000 NEW in 2008/09</p>
	Number of Tier 2/3 & 4 services available within Lanarkshire	ANNUAL / ADAT Reports	To be developed	100% of Tier 3 services offer access to: <ul style="list-style-type: none"> Assessment & Care Planning Community Prescribing Abstinence based interventions Specialist psychological and psychiatric care Residential rehabilitation & in-patient treatment: 	<p>We will also increase the capacity of specialist health and social care providers of alcohol services, by employing additional nursing, occupational therapy, psychology, social work, medical and administrative staff to:-</p> <ul style="list-style-type: none"> • North Lanarkshire Integrated Addiction Service • South Lanarkshire health & social care substance misuse services <p>We will also invest significantly in the third sector as detailed below:</p> <ul style="list-style-type: none"> • North Lanarkshire Council on Alcohol • Liber8 (alcohol counselling service in South Lanarkshire)) • Phoenix Futures (alcohol day programme) 	<p>£71,000 ADAT £208,000 SLC</p> <p>£417,389 NLC £514,130 SLC £1,500,516 NHSL £855,885NEW £611,535 ADAT</p> <p>£172,204 ADAT £115,424 NEW</p> <p>£182,200 ADAT £158,000 NEW</p> <p>£102,700 ADAT £60,000 NEW</p>

National Outcome 15: Our public services are high quality, continually improving, efficient and responsive to local people's needs

Local Outcome	Relevant Indicators	Frequency Type / Source	Base Line (06/07)	Local Targets / Timescales	Key Actions	Budget
(Continued) Services offer service users tailored packages of treatment and care, ranging from basic information to more structured therapeutic interventions which focus on outcomes, which lead to recovery.	Number of psychostimulant and performance enhancing drug (PEDS) users referred to Harm Reduction Service	Annual/SMR25/ Harm Reduction Team	60 (2006/07)	Increase by 50% the number of psychostimulant and PEDS users attending Harm Reduction Service	We will also review our Service Level Agreement with NHS Lanarkshire's Harm Reduction Services to provide fixed site needle exchanges and guidance/training to community pharmacists involved in pharmacy needle exchange programmes. This review will ensure that a targeted service for psychostimulant and performance enhancing drug users, including anabolic androgenic steroids is available within each locality of Lanarkshire.	£361,950 ADAT

National Outcome 15: Our public services are high quality, continually improving, efficient and responsive to local people's needs

Local Outcome	Relevant Indicators	Frequency Type / Source	Base Line (06/07)	Local Targets / Timescales	Key Actions	Budget
Services will be better adapted to the needs of groups who currently have poor access including those with childcare needs, persons who are homeless, some BME groups and those with complex needs such as serious mental health problems and alcohol related brain damage (ARBD)	Number of people taking prescription drugs for depression or psychosis	ANNUAL / National Survey by Health Scotland ISD / Annual Annual Report to Scottish Government	Diazepam Rx = 171 per 1000 popn (2006/07) Temazepam Rx = 60 per 1000 popn (2006/07) 35	45	<p>The following actions will help us achieve this outcome</p> <ul style="list-style-type: none"> Implementing the recommendations of Mentally Flourishing Scotland re joint work with substance misuse services. Extending the reach of the Drug Treatment & Testing Order Scheme to include individuals who are homeless and experiencing mental health issues. Continuing our Service Level Agreement with NHS Lanarkshire for two Dual Diagnosis nurses to work within Community Mental Health Teams to provide guidance/ support to colleagues and intensive casework with clients with dual diagnosis. Working with Choose Life Groups in North and South Lanarkshire to ensure all front line staff in substance misuse services, primary care and accident and emergency are being educated and trained in using suicide assessment tools/suicide prevention training programmes (e.g. ASSIST, Safe Talk & STORM) 	<p>537,000 SLC</p> <p>£73,400 ADAT £7,589 NHSL</p>
	Number of suicides and self harm		65% of suicides are alcohol related	Reduce number of suicide and self harming episodes by 20% between 2002/13		
	Number of staff trained in ASSIST, Safe Talk & STORM	ANNUAL / GROS & ISD	88 Suicides (2006) Requested from ISD			
	No. with co-occurring mental health issues entering services	ANNUAL / SMR25	39% (2006/07)	To be developed	Increasing the help available to people who have concurrent substance misuse and mental health issues, including depression/suicidal thoughts by increasing the number of psychologists working within Lanarkshire alcohol and drug services.	£107,000 ADAT £112,133 NHSL £53,000 NEW in 2008/09

National Outcome 15: Our public services are high quality, continually improving, efficient and responsive to local people's needs

Local Outcome	Relevant Indicators	Frequency Type / Source	Base Line	Local Targets / Timescales	Key Actions	Budget
Services will be better adapted to the needs of groups who currently have poor access including those with childcare needs, persons who are homeless, some BME groups and those with complex needs such as serious mental health problems	No of homeless applications received from persons with substance misuse problems	ANNUAL / NLC & SLC Housing	Requested from Val Holtom / Julie Hunter	100% of people identified as having substance misuse problem offered appropriate support to maintain their own tenancies	<p>The following actions will help us achieve this outcome:-</p> <ul style="list-style-type: none"> Review support available with our alcohol and drug services to ensure that the support needs of vulnerable people, particularly those who are homeless or suffering from ARBD are adequately resourced. Commission a scoping study into the needs of people with ARBD, implementing the recommendations in 2010. Fund a project in collaboration with South Lanarkshire Council for families affected by alcohol problems who are homeless Commissioning a scoping study of BME communities in 2008, and implementing the recommendations in 2008/9 Commissioning a scoping study of individuals who are sexually exploited in Lanarkshire and implement its recommendations in 2008/09 	£19,740 (from slippage)
	No. of BME groups entering services	ANNUAL / SMR25	To be developed in 2009	To be developed in 2009		£51,000 NEW £51,000 SLC
	To be developed in 2009	To be developed in 2009	To be developed in 2009	To be developed in 2009		£17,035 ADAT £35,000 ADAT

National Outcome 15: Our public services are high quality, continually improving, efficient and responsive to local people's needs

Local Outcome	Relevant Indicators	Frequency Type / Source	Base Line	Local Targets / Timescales	Key Actions	Budget
Services users and their families are satisfied with the quality of treatment and care services in Lanarkshire	Service User's perception of the quality of services delivered	ANNUAL / SDF annual user survey	To be established	10% year on year improvement of satisfactions levels among service users	We will extend our Service Level Agreement with the Scottish Drugs Forum to develop a Lanarkshire User Involvement Group which will enable the ADAT and our partners to listen to, and learn from, the views and experiences of service users into Rutherglen/Cambuslang and the "North Locality".	£50,000 ADAT
Staff working within specialist substance misuse services are more educated skilled and successful in carrying out their jobs	No of services reporting personal development planning and supervision processes in place for their staff Qualification level within the local workforce	ANNUAL / Audit of services re national quality standards Training needs analysis (TNA)	90% of services reported that they had a personal development planning process in place which identified the training needs of their staff TNA will be published in 2008	100% of services have a personal development planning process in place which identifies the training needs of their staff Staff employed within social care and alcohol counselling services should have a COSCA certificate in counselling by 2011	The Workforce Planning Sub-Group will construct an organisational development plan for all staff working within Tier 2/3 of young people and adult treatment services The North Lanarkshire Partnership Group and South Lanarkshire Joint Services Management Group will ensure that there are appropriate support and supervision structures for all health, social care and voluntary sector staff working within Tier 2/3 of young people and adult treatment services. This structure will incorporate specialist addictions psychology peer support and supervision. We will commission STRADA to undertake a training needs analysis of health, social care and voluntary sector staff working within Tier 2/3 of young people and adult treatment services in 2008/09. We will commission basic training on assessment & care management, motivational interviewing, relapse prevention, cognitive/ behavioural skills, counselling and recovery to staff identifying this as a skills deficit.	£10,000 SLC £10,000 NLC £10,000 ADAT

Appendix 1: Summary of Outcomes and Performance Indicators

Local Outcome	Indicator	Page
We have reduced pre-natal harm experienced by children	<ul style="list-style-type: none"> Pregnancies among 13 – 15 year olds per 1,000 population Number of children born with Foetal Alcohol Spectrum (FAS) Number of brief interventions carried out in midwifery services 	11
We can identify children and young people affected by parental substance misuse at an earlier stage	<ul style="list-style-type: none"> Number of people with childcare responsibilities attending services Percentage of new clients with a presenting issue of pregnancy Number of children on the child protection register where substance misuse is a factor 	11
Improve the life chances for children, young people and families at risk	<ul style="list-style-type: none"> Risk assessment framework 	12
We have equitable and accessible services available for parents with substance misuse problems	<ul style="list-style-type: none"> Number of services available which support families affected by alcohol and drug problems Annual reports to ADAT 	12
We have improved the life chances for children and young people allowing them to realise their full potential in all areas of their lives by reducing their levels of alcohol and drug use	<ul style="list-style-type: none"> Number of 13 year old and 15 year olds reported having drunk alcohol on at least 1 occasion in their lives Number of 13 year old and 15 year olds reported having drunk alcohol in the last month Number of 13 year old and 15 year olds reported having taken drugs on at least 1 occasion in their lives 	13
	<ul style="list-style-type: none"> Number of 13 year old and 15 year olds reported having taken drugs in the last month Number of 13 and 15 year olds being offered drugs Number of alcohol and drug prevention interventions within universal and specialist settings Number of licensed premises who have failed test purchasing 	14
We have improved the life chances for children and young people by improving access to effective care and treatment services allowing them to realise their full potential in all areas of their life	<ul style="list-style-type: none"> Number of services available Number of young people accessing services 	14
Individuals in Lanarkshire will experience reduced levels of harm associated with their use of alcohol enabling them to live longer, healthier lives, realise their potential and make a positive contribution to society and the economy	<ul style="list-style-type: none"> Number of brief interventions delivered acute settings Number of screenings with an identified cohort using FAST in general practice and number of brief interventions delivered in general practice Number of brief interventions delivered in the community General Acute Inpatient Discharges with an Alcohol-Related Diagnosis (EASR rate per 100,000 population) General Acute Inpatient Discharges with a diagnosis of Alcoholic Liver Disease Number of alcohol related deaths 	17
Individuals in Lanarkshire will experience reduced levels of harm associated with their use of alcohol enabling them to live longer, healthier lives, realise their potential and make a positive contribution to society and the economy	<ul style="list-style-type: none"> Reduced levels of alcohol consumption 	18

Local Outcome	Indicator	Page
Individuals, in Lanarkshire will experience reduced levels of harm associated with their use of alcohol enabling them to live longer, healthier lives, realise their potential and make a positive contribution to society and the economy	<ul style="list-style-type: none"> • HWL Silver awards 	18
Reduced levels of harm associated with their use of alcohol enabling them to live longer, healthier lives, realise their potential and make a positive contribution to society and the economy	<ul style="list-style-type: none"> • The proportion of home fires resulting in death which were alcohol/drugs related • The number of serious fire injuries as a result of alcohol • Breath Testing following road accidents 	19
Reduced levels of harm associated with their drug use enabling them to live longer, healthier lives, realise their potential and make a positive contribution to society and the economy	<ul style="list-style-type: none"> • Percentage of known drug users offered hepatitis B vaccinations • Percentage of known drug users offered Hepatitis C testing 	19
	<ul style="list-style-type: none"> • Percentage of Hepatitis C positive drug users offered treatment • Total needles and syringes distributed • Proportion of IDUs reporting using shared needles/syringes in past month • People reporting use of illicit drugs • Prevalence of problematic drug misuse • Number of drug related deaths 	20
People with alcohol and drug problems in Lanarkshire will recover from their alcohol and drug problems and live longer, healthier lives, making a positive contribution to society and the economy	<ul style="list-style-type: none"> • Number of clients with alcohol and drug problems accessing 'Routes to Work' • Number of service users into paid employment • Number of service users into education, training and work placements/volunteering opportunities • Percentage of adult service users with literacy and numeracy difficulties • Number of businesses/workplaces that provide employment and training opportunities for former and recovering substance misusers 	21
Communities in Lanarkshire will be safer and stronger places to live and work because crime, disorder and danger related to alcohol and drug use has been reduced	<ul style="list-style-type: none"> • Number of Arrest Referrals • Number of detections of knives and offensive weapons • Number of stop and searches • Number of public order offences reported • Number of serious assaults detected • Rates of domestic abuse incidence per 100,000 of population • Number of domestic abuse detections • Number of repeat accused (domestic abuse) • Number of repeat victims (domestic abuse) 	22
	<ul style="list-style-type: none"> • Number of drug seizures • Drug-related offences recorded by Scottish police forces • Number of drunkenness offences recorded • Number of ASBOs granted per 100,000 households • Aspects of Neighbourhood disliked (1) Alcohol Abuse (2) Drug Abuse & Dealing • The percentage of adult residents stating fear of crime is having a moderate or great effect on the quality of life 	23

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Local Outcome	Indicator	Page
Prisoners leave custody having addressed their substance misuse issues and are linked into local services upon their release	<ul style="list-style-type: none"> • Number of prisoners with substance misuse problems released from Addiewell Prison participating in voluntary throughcare • Number of ex-offenders in settled accommodation and employment 	24
All young people, adult and family services will be equitable and readily accessible.	<ul style="list-style-type: none"> • Proportion of clients offered a 1st assessment appt within 14 days of first contact/referral • Proportion of clients offered a 1st treatment appt within 14 days of being deemed ready • Percentage of people with drug problems in treatment • Percentage of people with alcohol problems in treatment • Number of services available across all localities within Lanarkshire • 	26
	<ul style="list-style-type: none"> • All services have appropriate information which is readily available within local communities • Proportion of public sector buildings suitable and accessible to people with disabilities 	27
Services offer service users tailored packages of treatment and care, ranging from basic information to more structured therapeutic interventions which focus on outcomes, which lead to recovery.	<ul style="list-style-type: none"> • Number of clients with a care plan • CISS Scores • Percentage of planned discharges 	28
	<ul style="list-style-type: none"> • Range of interventions available within Tiers 2,3 & 4 services in Lanarkshire • Number of tier 2, 3, and 4 services available within Lanarkshire 	29
	<ul style="list-style-type: none"> • Number of psycho-stimulant performance enhancing drug (PEDs) users referred to Harm Reduction Service 	30
Services will be better adapted to the needs of groups who currently have poor access including those with childcare needs, persons who are homeless, some BME groups and those with complex needs such as serious mental health problems and alcohol related brain damage (ARBD)	<ul style="list-style-type: none"> • Number of people taking prescription drugs for depression or psychosis • Number of suicides and self harm • Number of staff trained in ASIST, Safe Talk and STORM • Number with co-occurring mental health issues entering services 	31
	<ul style="list-style-type: none"> • Number of homeless applications received from persons with substance misuse problems • Number of BME groups entering services • Number of individuals who are sexually exploited 	32
Service users and their families are satisfied with the quality of treatment and care services in Lanarkshire	<ul style="list-style-type: none"> • Service users perception of the quality of services delivered 	33

APPENDIX 2: RECURRING FUNDING SUMMARY

2007-2008 ALLOCATION SUMMARY

	Lanarkshire ADAT	CamGlen	Northern Corridor	TOTAL	RECURRING COMMITMENTS	VARIANCE
DRUG MISUSE	£1,522,892	£146,675	£24,200	£1,693,767	£1,674,563	£19,204
ALCOHOL	£832,722	£126,000	£33,000	£991,722	£1,024,093	-£32,371
SUPPORT FUNDING	£208,287	£0	£0	£208,287	£208,287	£0

ADAT Recurring Drug Specific Spend 2008-09

Tier 1-4	Category of Spend	ADAT Drugs 2007/08 (£)	Allocation from Partner Organisation	Partner Organisation	Projected Spend 2008/011	ADAT £ in NLC	ADAT £ in SLC	Comments
2	Scottish Drugs Forum User Involvement Service	£50,000	£0	N/A	£50,000	£25,000	£25,000	Lanarkshire wide
2	Pharmacy Needle Exchange Scheme - payment to pharmacists	£35,000	£0	N/A	£35,000	£17,500	£17,500	Excludes GG & Clyde HB areas
2	Pharmacy Dispensing & Supervision fees for community prescribing (e.g. methadone, subutex)	£186,000	£716,000	NHS L	£874,110	£93,000	£93,000	Excludes GG & Clyde HB areas
2	Harm Reduction Service, providing advice on safer injecting and fixed site needle exchanges and support to pharmacies(includes Low Threshold Service)	£361,950	£150,153	NHS L	£523,036	£180,075	£180,075	Excludes GG & Clyde HB areas
2	Family Support for families Affected by Drug Problems (Councils hold contact)	£0	£25,000	NLC	£50,000	£0	£0	Lanarkshire wide
			£25,000	SLC				
2	General Practitioners with a Special Interest (GPwSI), community prescribing	£15,000	£334,000	NHS L	£349,000	£15,000	£0	Excludes GG & Clyde HB areas
3	Structured Day Programme for Drug Users provided by Phoenix Futures in SLC area	£0	£208,330	SLC	£208,330	£0	£0	Excludes NLC
3	Abstinence Based Service provided by Phoenix Futures.	£71,000	£0	N/A	£71,000	£35,500	£35,500	Excludes GG & Clyde HB areas
3	Drug Treatment & Testing Order Team		£537,170	SLC	£537,170	£0	£0	Lanarkshire wide
	Total	£718,950	£1,995,653		£2,697,646	£366,075	£351,075	

Combined Drug and Alcohol Specific Spend 2008-09

Tier 1-4	Category of Spend	ADAT Allocation 2008/09 (£)	Allocation from Partner Organisation	Partner Organisation	Projected Spend 2008-011 (£)	£ in NLC	£ in SLC	Comments
1	GOPR Practice Development and training Post within Wishaw General Hospital to support pregnant women	£15,000	£15,000	NLC	£15,000	£7,500	£7,500	Lanarkshire wide
			£15,000	SLC				
1-4	Training and organisational development activities	£10,000	£10,000	NLC	£30,000	£15,000	£15,000	Lanarkshire wide
			£10,000	SLC				
3	The Circle Project Lanarkshire – support to families affected by substance misuse	£75,000	£30,000	SLC	£60,000	£30,000	£30,000	Lanarkshire wide,
			£30,000	NLC				except Northern Corridor
3	Psychology Services	£107,000	£112,133	NHSL	£219,133	£53,500	£53,500	Excludes GG & Clyde HB areas
3	North Lanarkshire Integrated Addiction Service (Wishaw)	£80,000	£213,769	NLC	£323,315	£80,000	£0	NLC only
3	North Lanarkshire Integrated Addiction Service (Airdrie)	£0	£97,922	NLC	£165,201	£0	£0	NLC only
3	North Lanarkshire Integrated Addiction Service (Bellshill)	£0	£105,698	NLC	£150,745	£0	£0	NLC only
3	North Lanarkshire Rushes Project	£0	£280,388	NLC	£246,612	£0	£0	NLC only
3	NLIAS (admin)	£44,852	£163,378	NHSL	£204,988	£44,852		NLC only
3	NLIAS (nursing North North)	£80,981	£305,527	NHSL	£386,508	£80,981	£0	NLC only
3	NLIAS (nursing South North)	£108,721	£410,180	NHSL	£518,901	£108,721	£0	Excludes Northern Corridor & SLC
3	LAaDS South (admin)	£22,136	£82,808	NHSL	£104,944	£0	£22,136	Excludes Camglen & NLC
3	LAaDS South (nursing)	£143,980	£538,623	NHSL	£682,603	£0	£143,980	Excludes CamGlen & NLC
3	NLIAS AHPs	£20,871	£78,076	NHSL	£98,947	£20,871		Excludes Northern Corridor & SLC

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Tier 1-4	Category of Spend	ADAT Allocation 2008/09 (£)	Allocation from Partner Organisation	Partner Organisation	Projected Spend 2008-011 (£)	£ in NLC	£ in SLC	Comments
3	LAAADS South (AHPs)	£7,691	£28,771	NHSL	£36,462		£7,691	Excludes CamGlen & NLC
3	South Lanarkshire Council's Substance Misuse Teams	£129,981	£514,130	SLC	£644,111	£0	£129,981	From GG & Clyde ADAT monies
3	LAAADS (Performance Management)	£36,000	£12,848	NHSL	£48,848	£24,424	£24,424	Excludes GG & Clyde HB areas
3	Dual Diagnosis Nurses	£73,400	£7,589	NHSL	£80,989	£40,494	£40,494	Hamilton & Cumbernauld localities only
4	Out of Area Treatments/Residential Rehabilitation		£25,930	SLC	£348,162	£0	£0	Excludes Health component of GG & Clyde HB areas
			£89,048	NLC				
			£191,814	NHSL				
Total		£955,613	£3,368,632		£4,365,469	£506,343	£474,706	

TOTAL DRUGS RECURRING

£1,674,563

Alcohol Specific Spend 2008-09

Tier 1-4	Category of Spend	ADAT Alcohol 2008/09 (£)	Allocation from Partner Organisation	Partner Organisation	Projected Spend 2008/11	£ in NLC	£ in SLC	Comments
1	SIGN 74 Trainer	£60,000	£0	NA	£60,000	£30,000	£30,000	Excludes GG & Clyde HB areas
2	LANDED Peer Education Programme (Lanarkshire wide)	£70,000	£64,479	NHS L	£137,841			Excludes GG & Clyde HB areas
2	Streetbase – youth outreach service in south Lanarkshire area only	£30,000	£0	NHS L	£30,000	£0	£30,000	SLC only
2	Council on Alcohol – North Lanarkshire	£172,204	£0	0	£172,204	£172,204	£0	NLC only
2	Council on Alcohol – South Lanarkshire (Liber8)	£154,200	£0	NHSL	£154,200	£0	£154,200	SLC only
3	Aspire - Alcohol Related Brain Damage Service	£80,400	£33,600	SLC	£114,000	£0	£114,000	Cam/glen only
3	Community Day Programme (NLC)	£113,300	£5,451	NHS L	£187,031	£113,300	£0	Excludes Northern
			£68,280	NLC				Corridor & SLC
3	Structured Day Programme (SLC)	£102,700	£0		£102,700	£0	£102,700	Excludes NLC & CamGlen
4	Substance Misuse Liaison Nurses	£241,289	£5,069	NHS L	£246,358	£123,179	£123,179	
4	Abstinence Based Service	£0	£248,000	NHS L	£248,000	£0	£0	Funded from OAT projected savings
	Total	£1,024,093	£424,879		£1,452,334	£438,683	£554,079	

SUMMARY OF APPLIATIONS FOR FUNDING TO NHS LANARKSHIRE BOARD – ALCOHOL MONIES 2008 - 2011

	NHS LANARKSHIRE		
	2008/09	2009/10	2010/11
Implementation of SIGN 74: Management of Harmful Drinking and Alcohol Dependency in Primary Care; Delivering Brief Interventions in Acute, Maternity and Community	687,580	706,488	725,917
Increasing Capacity of Existing Alcohol Services	746,652	1,218,574	1,252,085
Education/Prevention Initiatives	35,424	459,816	592,461
Young People with Alcohol Problems	111,200	294,258	517,400
The Wider Community	38,250	39,302	123,115
FUNDING REQUESTED TOTAL	1,619,106	2,718,438	3,210,977
AVAILABLE	1,620,976	2,718,478	3,211,978
VARIANCE	-1,870	-40	-1,001

Lanarkshire ADAT 3 Year Delivery Plan

IMPLEMENTATION OF SIGN 74: MANAGEMENT OF HARFUL DRINKING AND ALCOHOL DEPENDENCE IN PRIMARY CARE; DELIVERING BRIEF INTERVENTIONS IN ACUTE, MATERNITY & COMMUNITY SETTINGS				
Project	Lead Organisation	2008/09	2009/10	2010/11
Locally Enhanced Service with General Practice	NHS Lanarkshire	350,000	359,625	369,515
Substance Misuse Liaison Nurses in Acute & Accident & Emergency Settings	NHS Lanarkshire	8,000	8,220	8,446
Specialist Midwifery Posts	NHS Lanarkshire	81,660	83,906	86,213
Deterrent Based Clinics (Abstinence)	NHS Lanarkshire	226,000	232,215	238,601
ADAT Research & Information Officer	NHS Lanarkshire	36,000	36,990	38,007
TOTALS (INCLUDING GG&CLYDE PRO-RATA CONTRIBUTION)		701,660	720,956	740,782
NHS LANARKSHIRE TOTAL		687,580	706,488	725,917

Increasing Capacity of Existing Alcohol Services				
Project	Lead Organisation	2008/09	2009/10	2010/11
Equalisation of Occupational Therapy Services (SLC only)	NHS Lanarkshire	65,145	94,410	97,006
Psychology (Addictions Psychologist and Admin)	NHS Lanarkshire	53,000	54,458	55,955
Staff Grade – Hamilton/EK Alcohol & Drug Service	NHS Lanarkshire	57,000	58,568	60,178
Increase Capacity within NLIAS	NHS Lanarkshire North Lanarkshire Council	313,709	439,168	451,245
Increase Capacity within health and social care substance misuse services in South Lanarkshire	NHS Lanarkshire South Lanarkshire Council	367,031	531,948	546,577
Increase capacity within South Lanarkshire's alcohol counselling service	Liber8	34,703	158,000	162,345
Increase capacity with North Lanarkshire Council on Alcohol	North Lanarkshire Council on Alcohol	0	115,424	118,598
TOTALS (INCLUDING GG&CLYDE PRO-RATA CONTRIBUTION)		890,588	1,451,975	1,491,904
NHS LANARKSHIRE TOTAL		746,652	1,218,574	1,252,085

Education/Prevention Initiatives				
Project	Lead Organisation	2008/09	2009/10	2010/11
Circle Lanarkshire (North)	Circle Lanarkshire	0	297,375	305,553
Circle Lanarkshire (South)	Circle Lanarkshire	0	168,057	172,679
Building Resilience and improving mental health and well-being in Health Promoting Schools and Nurseries	NHS Lanarkshire	0	0	120,000
Healthy Working Lives	NHS Lanarkshire	35,424	36,398	37,399
TOTALS (INCLUDING GG&CLYDE PRO-RATA CONTRIBUTION)		35,424	501,830	635,630
NHS LANARKSHIRE TOTAL		35,424	459,816	592,461

Young People with Alcohol Problems				
Project	Lead Organisation	2008/09	2009/10	2010/11
Specialist Nursing Posts for young people's services	Clinical Leadership Group	80,000	82,200	84,461
Addictions Psychologist with a focus on young people	Clinical Leadership Group	60,000	61,650	63,345
Lanarkshire wide Youth Counselling service	Programme Board 4	0	180,000	400,000
TOTALS (INCLUDING GG&CLYDE PRO-RATA CONTRIBUTION)		140,000	323,850	547,806
NHS LANARKSHIRE TOTAL		111,200	294,258	517,400

The Wider Community				
Project	Lead Organisation	2008/09	2009/10	2010/11
Safer Lanarkshire 375	Strathclyde Police	0	0	96,200
NEST Project	Housing, SLC	51,000	52,403	53,844
TOTALS (INCLUDING GG&CLYDE PRO-RATA CONTRIBUTION)		51,000	52,403	150,044
NHS LANARKSHIRE TOTAL		38,250	39,302	123,115